

A. Entity responses

As mandated in Section 64 of the *Auditor-General Act 2009*, the Queensland Audit Office gave a copy of this report with a request for comments to the:

- Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
- Minister for Transport and Main Roads and Minister for Digital Services
- Treasurer and Minister for Trade and Investment
- Under Treasurer, Queensland Treasury
- Director-General, Department of State Development, Infrastructure, Local Government and Planning
- Director-General, Department of Transport and Main Roads
- Chief Executive Officer, Cross River Rail Delivery Authority.

We also provided a copy of the report to the following entities and gave them the option of providing a response:

- Premier of Queensland and Minister for the Olympic and Paralympic Games
- Minister for Energy, Renewables and Hydrogen and Minister for Public Works and Procurement
- Director-General, Department of the Premier and Cabinet
- Director-General, Department of Energy and Public Works
- Chief Executive Officer, Queensland Rail
- Chief Executive Officer, Brisbane 2032 Olympic and Paralympic Games Organising Committee
- Chief Executive Officer, Brisbane 2032 Coordination Office
- Lord Mayor, Brisbane City Council
- Chief Executive Officer, Brisbane City Council
- Mayor, Council of the City of Gold Coast
- Chief Executive Officer, Council of the City of Gold Coast.

This appendix contains the responses we received.

The heads of these entities are responsible for the accuracy, fairness, and balance of their comments.



Comments received from Deputy Premier and Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure



Hon Steven Miles MP
Deputy Premier
Minister for State Development, Infrastructure,
Local Government and Planning
Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure

Our ref: MC23/6553

3 0 NOV 2023

Mr Brendan Worrall
Auditor-General
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Dear Mr Worrall

Thank you for your email of 15 November 2023 about the Queensland Audit Office's Major Projects 2023 report to Parliament which is nearing completion.

I note that you have also sent a similar request for formal confirmation to the Premier and Minister for the Olympic and Paralympic Games, the Director-General, Department of State Development, Infrastructure, Local Government and Planning (the department) and to the Chief Executive Officer, Brisbane 2032 Olympic and Paralympic Games Organising Committee which is appropriate given the content of your report and their areas of responsibility.

While there are no specific recommendations for the department to address from this report, I note insights into major projects and the role that the department, through the State Infrastructure Strategy and the regional infrastructure plans, plays in guiding infrastructure planning and investment across Queensland.

I also note the section dealing with the Brisbane 2032 Olympic and Paralympic Games infrastructure. Since your report was released for comment, significant announcements and progress has been made in this area including the redevelopment of the Gabba and I trust that your report will be updated to cover these aspects prior to its tabling in December.

I have asked for [redacted] in the department to assist you with this information and any further queries. You may wish to contact [redacted]

Yours sincerely

STEVEN MILES MP
DEPUTY PREMIER
Minister for State Development, Infrastructure,
Local Government and Planning
Minister Assisting the Premier on
Olympic and Paralympic Games Infrastructure

Comments received from Minister for Transport and Main Roads and Minister for Digital Services



Minister for Transport and Main Roads
Minister for Digital Services

Our ref: MC142298

5 December 2023

Mr Brendan Worrall
Auditor-General
Queensland Audit Office
qao@qao.qld.gov.au

Dear Mr Worrall

Thank you for the opportunity to review and provide comment on your proposed Major Projects 2023 report which will be tabled in Parliament this year.

Thank you also for drawing to my attention the fact that, while you issued an unmodified limited assurance report on the Cross River Rail Tunnel, Stations and Development Public Private Partnership Project Summary report in June 2020, the report had not been tabled in Parliament at the time of drafting the Major Projects report.

I am pleased to advise that I have today tabled that report in Queensland's Legislative Assembly.

Once again, thank you for the opportunity to comment on the proposed report and I look forward to continuing to work with you and the Queensland Audit Office.

Yours sincerely

A handwritten signature in blue ink, appearing to read "Mark Bailey".

MARK BAILEY MP
Minister for Transport and Main Roads
Minister for Digital Services

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Comments received from Acting Chief Executive Officer, Cross River Rail Delivery Authority



Our ref: D2023/97524

4 December 2023

Mr Brendan Worrall
Auditor-General
Queensland Audit Office

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Dear Mr Worrall

Thank you for the opportunity to review and provide comment on your proposed Major Projects 2023 report which will be tabled in Parliament this year.

Last year, the Major Projects 2022 report remarked that the CRR Project was not immune to the impacts of global economic factors contributing to supply chain issues and that the Cross River Rail Delivery Authority (the Delivery Authority) would need to continue to monitor performance and budget and adjust for impacts relating to the supply chain and consequential pricing outcomes.

As indicated in my response to last year's report, the Delivery Authority in partnership with all key stakeholders, progressed the collaborative assessment of impacts that were materialising on the CRR Project. This assessment resulted in an increase in the cost to deliver the project of \$960 million and only a minor delay in completion.

To meet the revised completion date of 2026, the Delivery Authority implemented an integrated delivery program, which means the testing of tunnels, stations, train lines, and signalling systems will be conducted progressively as construction continues. This integrated schedule approach was implemented to reduce the risk of whole elements of the project being handed over simultaneously for testing and commissioning. It allows for progressive testing reducing the potential impact on delivery from a resourcing and program points of view.

The integrated schedule is intended to allow all parties to work together to ensure there are limited gaps at interfaces. These are all key learnings from other rail projects such as Crossrail in London, Sydney and the Melbourne Metro.

The Delivery Authority will need to continue to manage the cost and align delivery schedules with all stakeholders to achieve the revised milestones.

Once again, thank you for the opportunity to comment on the proposed report and I look forward to continuing to work with the Queensland Audit Office.

If you require further information, I encourage you to contact [REDACTED]

Yours sincerely

Sam Romano
A/Chief Executive Officer
Cross River Rail Delivery Authority



Comments received from Acting Chief Executive Officer, Brisbane 2032 Coordination Office

For reply please quote: BCO/ES – TF/23/16186 – DOC/23/239383



**Brisbane 2032
Coordination Office**

Mr Brendan Worrall
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Dear Mr Worrall

Thank you for your email of 15 November 2023 regarding the proposed Queensland Audit Office (QAO) report to Parliament titled *Major projects 2023* (the Report) and the opportunity to provide a response.

I appreciate the important work being undertaken by the QAO and the insights within the Report into major projects the Queensland Government has budgeted for between 2019–20 and 2023–24. In particular, I appreciate the overview provided in the Report in relation to the planning and delivery of infrastructure that will be used during the Brisbane 2032 Olympic and Paralympic Games (Brisbane 2032).

Despite the early stages, the Queensland Government is already achieving real outcomes to deliver a successful Brisbane 2032, including:

- commencing planning and delivery of Brisbane 2032 venues and infrastructure in accordance with the Intergovernmental Agreement with the Commonwealth Government signed in February 2023;
- designing, agreeing and implementing governance arrangements with Games Delivery Partners as announced in March 2023;
- releasing the Q2032 Procurement Strategy in July 2023 to help local suppliers make the most of the once-in-a-lifetime opportunity Brisbane 2032 presents;
- laying out a 20-year journey to a healthier, more active and inclusive society with the release of the Brisbane 2032 Legacy Strategy in November 2023; and
- providing enhanced opportunities for young athletes through boosting sporting offerings at schools and uncovering our next Olympians and Paralympians through the Youfor2032 program.

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I welcome the audit proposed in your Forward Plan 2023-2026 as part of our preparations to plan for and deliver Brisbane 2032. The Brisbane 2032 Coordination Office looks forward to working with the QAO as this audit commences and its report is delivered in the new year.

Again, thank you and your team for this important piece of work.

Yours sincerely



Dr Clinton de Bruyn
A/Chief Executive Officer
Brisbane 2032 Coordination Office

30 / 11 / 23

